# INTERNATIONAL HYDROGRAPHIC ORGANIZATION



# ORGANISATION HYDROGRAPHIQUE INTERNATIONALE

IHB File No. S1/1810

CIRCULAR LETTER 23/2008 28 February 2008

# IHB RESPONSE TO AN ARTICLE IN DIGITAL SHIP CONCERNING JEPPESEN MARINE

Dear Hydrographer,

- 1. The Directing Committee has been made aware of a report in the March edition of Digital Ship that Jeppesen Marine are suggesting that national Hydrographic Offices keep out of the commercial sector and focus entirely on the production of hydrographic data, leaving the commercial providers to produce charts and nautical publications from that data. Jeppesen Marine's Director Maritime Industry Safety Affairs and Services has in effect reconfirmed the views presented in the article via an email sent to the President IHB.
- 2. A copy of the article from Digital Ship is attached to this letter for your information. It is available on the internet at:

http://www.thedigitalship.com/DSmagazine/DigitShipMar08.pdf

- 3. Given the nature of the article and its message, the Directing Committee felt that it was important to provide the editor of Digital Ship with an informed IHO statement on this issue in order to provide a balanced perspective. As a result, a factual summary of the various obligations and commitments that fall upon national Hydrographic Offices in relation to the provision of hydrographic services was sent to the editor of Digital Ship on 26 February 2008. A copy of this statement is included as Annex A to this letter.
- 4. The Directing Committee will continue to monitor the situation.

On behalf of the Directing Committee Yours sincerely,

Captain Robert WARD Director

Annex A:- IHB Statement - The Obligations and Commitments Placed on National

Hydrographic Offices for the Provision of Hydrographic Services

Attachment 1: Extract from Digital Ship March 2008 - Pages 27-29.

## **IHB STATEMENT**

# The Obligations and Commitments Placed on National Hydrographic Offices for the Provision of Hydrographic Services

There have been recent reports in Digital Ship that Jeppesen Marine (recently incorporating C-Map) are suggesting that national Hydrographic Offices, which are Governmental Authorities, keep out of the commercial sector and focus entirely on the production of hydrographic data, leaving commercial providers to produce charts and nautical publications from that data.

The provision of hydrographic services, which includes hydrographic surveying, the production of nautical charts and publications, as well as the promulgation of Notices to Mariners, is an obligation placed on **governments** under International Treaty Law. This public service responsibility therefore lies with governments and cannot be directly transferred to commercial providers. At the same time, the role of the commercial sector in supporting these government responsibilities through efficient and cost-effective downstream production and distribution mechanisms for official nautical products is fully recognized and is being used increasingly by the World's Hydrographic Offices.

The following facts are relevant to these issues.

The provision of hydrographic services, which includes hydrographic surveying, the publication of nautical charts, lists of lights, tide tables and other nautical publications, as well as the promulgation of Notices to Mariners is an obligation placed on **governments** under International Treaty Law – in particular SOLAS Chapter V Regulation 9.

International treaty law clearly places a legal obligation and a responsibility on <u>Contracting Governments</u> not only for the collection of data, but also for the production of nautical charts and publications and their subsequent maintenance and updating. These are **governmental obligations** that are carried out by the respective national Hydrographic Offices. They are not treated separately because they are interconnected and all fundamental to the interests of Coastal States' regarding safety at sea, the protection of lives, the protection of the marine environment, maritime security and the management of coastal zones.

It is a primary responsibility of Coastal States to ensure the creation and distribution of official government-endorsed navigation products in the SOLAS environment, rather than the commercial sector. The role of the commercial sector is to support such activity and to continue to provide efficient and cost-effective distribution mechanisms for these official products.

## Government Obligations under International Law

Governments have agreed to the conditions of various international agreements, treaties, Conventions and obligations concerning hydrography, nautical charting and the safety of navigation and protection of the marine environment. As such, they are known as Contracting Governments.

Hydrographic Offices collect and manage hydrographic data, produce nautical charts and nautical publications and provide an updating service on behalf of the Contracting Governments. This is done to satisfy the international treaty law obligations of those Contracting Governments. Hydrographic Offices have always accepted responsibility for their charts and services.

The following Conventions and International Agreements are all relevant to nautical charts and nautical publications:

## SOLAS V, Regulation 9 - Provision of Hydrographic Services

This regulation defines explicitly that the **Contacting Governments** must:

- Ensure that hydrographic surveying is carried out, as far as possible, adequate to the requirements of safe navigation;
- Prepare and issue nautical charts, sailing directions, lists of lights, tide tables and other nautical publications, where applicable, satisfying the needs of safe navigation.
- **Promulgate notices to mariners** in order that nautical charts and publications are kept, as far as possible, up to date; and
- Provide data management arrangements to support these services.

It also stipulates that Contracting Governments undertake to

- Ensure the greatest possible uniformity in charts and nautical publications;
- Take into account, whenever possible, relevant international resolutions and recommendations (and in particular those adopted by the IHO); and
- Co-ordinate their activities to the greatest possible degree in order to ensure that hydrographic and nautical information is made available on a world-wide scale as timely, reliably, and unambiguously as possible.

## SOLAS V, Regulation 2 - Definition of Nautical Chart and Nautical Publications

This regulation clearly defines the nature of the products that the <u>Contracting</u> Governments are obliged to provide under Regulation 9. It states that:

" ... a nautical chart or nautical publication is a special-purpose map or book, or a specially compiled database from which such a map or book is derived, that is issued officially by or on the authority of a <u>Government authorized Hydrographic Office or other relevant government institution</u> and is designed to meet the requirements of marine navigation". This regulation also makes reference in a footnote to appropriate resolutions and recommendations of the IHO concerning the authority and responsibilities of Coastal States in the provision of charting in accordance with Regulation 9.

**IMO Assembly Resolution A.958(23)** under the provision of hydrographic services: "Invites **Governments**, in addition to their existing obligations under SOLAS regulation V/9, to promote through their maritime administrations, the use of ECDIS together with the use and further production of **official electronic charts (ENCs)**.

UN Assembly Resolution A/58/240 (2003), under the chapter on Oceans and Law of the Sea "invites the IHO and IMO to continue their coordinated efforts, to jointly adopt measures with a view to encourage greater international cooperation and coordination for the transition to electronic nautical charts and to increase the coverage of hydrographic information on a global basis, especially in the areas of international navigation and ports where there are vulnerable or protected marine areas".

**Article VIII.c of the IHO Convention** directs the International Hydrographic Bureau (IHB) to "further the exchange of nautical charts and documents between hydrographic offices of Member Governments".

## **Industry Involvement**

The 80 Member States of the IHO have recognized the importance of the various stakeholders (equipment manufacturers, software producers, mariners, ship operators, classification societies, and others) in assisting the provision of hydrographic services and especially in contributing to the implementation of ECDIS and the production of ENCs.

The IHO convenes an annual two-day meeting, known as the "stakeholders' forum", where all issues relating to the provision of hydrographic services are examined. In addition, Non-Government International Organizations (NGIOs) and invited "expert contributors" participate in the works of various IHO technical bodies, by providing their experience and knowledge in establishing the best standards, procedures and practises for the benefit of the mariners and the maritime community.

Many of the IHO's "expert contributors" come from commercial chart producers, such as Jeppesen, and provide a valued contribution to the IHO in its role as the coordinator of global hydrographic activity and the production and maintenance of supporting international standards.

The commercial chart producers have acknowledged levels of expertise, particularly in copying and managing existing, verified data and products and are assisting some Hydrographic Offices, under contract, with routine and preliminary aspects of chart production; however, the selection of relevant hydrographic data, validation of the work undertaken, as well as updating of the charts and the overall responsibility for the chart is a substantially different task for which the expertise lies within Hydrographic Offices and thus rightly remains with the parent government in accordance with the principles explained earlier.

## **ENC Distribution**

Product sales, distribution and availability of charts are matters for individual Hydrographic Offices and their parent Coastal State governments to establish and are driven by national policies and requirements. The overall cost of providing hydrographic services is financed largely through public funding. The financial return from chart sales covers only a tiny fraction of this cost.

For ENCs, the IHO has established a number of principles to help ensure consistency in the production and availability of ENCs. These are the so-called Worldwide ENC Database (WEND) Principles approved by IHO Member States. One of the WEND Principles encourages Hydrographic Offices to make their ENCs available to retailers through Regional ENC coordination Centres or RENCs. At present there are two main RENCs – IC-ENC based in UK and run by the UKHO and Primar based in Norway and run by the NHS. IC-ENC has an Australasian sub-centre based in Australia and run by the Australian Hydrographic Service.

RENCs are not-for-profit organisations that provide a "one-stop" distribution outlet for retailers to obtain ENCs at wholesale prices. RENCs do not market or sell directly to the public. This is done through retailers; one of which is Jeppesen Marine.

RENCs are a collective wholesaler of ENCs, acting on behalf of contributing Hydrographic Offices. They have been set up to assist in ensuring the consistency and availability of ENCs and associated updating services. They are not involved in direct sales nor are they in competition with the downstream commercial chart distribution market. The wholesale price of ENCs available through RENCs is dictated by the governments of the participating Hydrographic Offices.

The RENCs are governed by Management Boards made up of the representatives of the participating national Hydrographic Offices.

Some Hydrographic Offices do not distribute their ENCs through the RENCs. They make them directly available to the end users or through retailers in the same way as paper charts and other nautical publications have always been made available.

The accelerated rate of production of official ENCs has been recognised by many maritime stakeholders including safety administrations, mariners and classification societies, who also accept that ENC coverage in some parts of the world is already adequate. During the IHO Conference in April 2007, the Member States renewed their commitment to ENC production and resolved to achieve adequate coverage, availability, consistency and quality of ENCs by 2010. There is every indication that this will be achieved.

Digital Ship

## Jeppesen to HOs - 'cease commercial operations'

Jeppesen Marine, a subsidiary of the Boeing company that acquired maritime chart company C-Map in 2007, has released a 'manifesto' of corporate opinions that calls for government bodies to 'cease commercial operations' - a move that is sure to rattle the cages of the Hydrographic Offices. Digital Ship spoke to Tor Syanes and Tim Sukle, Jeppesen Marine

sen Marine has marked the first eppesen Marine has marked the first anniversary of its acquisition of Nor-wegian chart provider C-Map by feesaing a list of four corporate 'opinions', a controversal grouping of in-house strat-egy and changes that the company would like to see in the market. The cornerstone of this 'Jeppesen mani-fests' likely to utils the capes of the corn-

The cornerstone of this juppesen mature festo, likely to rattle the cages of the com-mercially active Hydrographic Offices, is the statement: "Governments must focus their energies (all of it) on the creation of new navigation content, and let commerfesto", likely to rattile the cages of the commercially active Hydrographic Offices, is the statement. "Governments must focus their energies (all of it) on the creation of new navigation content, and let commercial industry compete to create products that drive customer value."

As a background to this statement, Tim Sude, senior vice president and general management and production of the marsive Jeppesen manager at Jeppesen Marine, explained how he believes the company's status as a subsidiary of the massive Jeppesen organisation cande here the company's status as a subsidiary of the massive Jeppesen may be the company's status as the substitute of the market.

Jeppesen is the world leader in the production of navigational charts for use in late as Wednesday afternoon and have a late as Wednesday afternoon and have shorey.

A "These guys are, right now, helping us on the marine side to develop some advanced when the management systems and tools that underlay what we do for a living."

Jeppesen counts over 1 million pilots and mariners as users of its services, which Mr Sukle says can be found on the marines side to develop some advanced wouting and tools that underlay what we do for a living."

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on of navigational charts for u aviation, and it is this expertise that the that onboard operators' systems by

company hopes to bring to bear in the Friday," he said.

late as Wednesday afternoon and have Norway.

Shipping sector.

Nour core competency at Jeppesen is by status as a subsidiary of the Boeing of information," he told us.

Friedly, he seals. Jeppesen is also strengthened further by its status as a subsidiary of the Boeing company.

This allows us to reach into the Boeing

of information," he told us.

"We're pretty proud of this, we've spent seventy years just about on it, and continue to invest hundreds of millions of dollars annually on the technology to main-

\*We provide tools and services to help between us and the consumer, and want

Hydrographic Offices (HOs) create Electronic Navigational Charts (ENCs) and also paper charts. Those become official sources (of navigation data), created

through Jeppesen systems."

"Our own database, the C-Map
Professional database, is the data that we
produce ourselves based on different ources. That is kept updated and it has ISO certification."

\*We get information from different sources in the industry, maritime organi-sations, Hydrographic Offices, the RENC sations, Hydrographic Offices, the KEINC that are collecting ENCs from different countries, Met Offices. So it's not only ENCs or our own database anymore, it's a lot of information and a lot of services."

He continued: "In the beginning, 15

years ago, it was about the sale of data, today we're moving towards the subscrip-tion of data. 95 per cent of the business with data today is subscription on a regu-lar basis."

\*We look at it that we have this channel

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## **ELECTRONICS & NAVIGATION**



up greatly from the government where their energies should be fo Tim Sukle, Jeppesen Marine

to see how we can serve the customer bet-

ter with that."

It is in the ENC market that the most contentious issues lie. ENCs are official charts, that are legally allowed to be used for navigation Other digital sources, such as Jeppesen's own database previously ned, may only be used as an aid in conjunction with an official chart, be that er or electronic

NCs, by definition, are electronic charts produced and stamped by a Hydrographic Office, but with that I would like to add that Jeppesen has prob-ably been involved in producing more than 50 per cent of ENCs on the market today," said Mr Svanes.

"We are producing ENCs for the Hydrographic Offices, based on different sources, and supply technology to them, production systems to them, and train their people. So a lot of the ENCs available have been within Jeppesen one way or seedless."

"What we do with ENCs we get from the Hydrographic Offices, we put it onto a separate DVD that has SENC format distribution, and do seamless merging with our own data, so there are no open areas on the screen."

The electronic nature of these products

has changed the game, as it were, compared to navigating by paper chart. New charts can be transmitted and added to an onboard portfolio almost instantaneously over the satellite communications system.

"Real-time updating is one of the most important things now, as I said, the main business for us now is in subscriptions real time update service," said Mr Svanes.

"There's a very sophisticated system to keep all of these charts updated. That's very important with the ENCs, because many of the Hydrographic Offices don't give incremental updates, they just give you a new file. If you're going to transfer all of these files in an open 5-57 or 5-33 for-mat it's going to cost you a fortune over the satellite. We send compressed data in incremental updates."

"Then we have the issue of dynamic licensing. This had to be developed because the market said 'ENCs are too expensive, we cannot buy them'." Dynamic licensing is a system whereby

a vessel operator only pays for the use of the ENCs they actually use. The charts are stored onboard the ship, but only incur a charge once they are opened and used.
"We actually had one customer coming

in, they said T need to have ENCs of the whole world," said Mr Svanes. "We said 'are you sure?", and he said 'yes, I normal-ly use ENCs!."

"We gave him a quotation, and it was \$98,000 per year. He came back and said Til start with the Mediterranean'. So pric-ing is an important issue, and with this dynamic licensing it's a service where you can 'pay as you go'."

### **Data formats**

Jeppesen feels is of particular benefit to users of its products is the conversion of encrypted ENC data into a usable format, which it completes at its offices before sending the charts out to its customers.

sending the charts out to its customers.
"It's something that people sometimes
have difficulty understanding, but when
you get an ENC from an official source on a
DVD it is serveyled with something called
5-63, so when you get it you have to get a
licence to open it up." Mr Svanes told us.
"When you put it into the ECDIS (electronic chart display information system)
you have to convert the data. If you subscribe to Northern Eurone, 18% say, that

scribe to Northern Europe, let's say, that would probably take you six to eight hours to convert."

"This conversion we do in our office, because it's not only the time for the con-version itself it's also all of the errors you version itself it's also all of the errors you will get on the screen. There's the issue of harmonisation of data the data in Singapore, the data in Japan, the data in Europe, they're not compiled in the same way. Then the ECDIS could say 'this is no good', and you'll get all of these error mes ages on the screen.

\*We have, as of today, agreement with 98 manufacturers of ECDIS and ECS (electronic charts systems), that's probably 90 per cent of the world's companies that deal with this kind of thing, to use our format in their systems.

### Manifesto

established in the maritime through the C-Map brand, it seems, however, that Jeppesen is not entirely content with its position in the

entirely content with its position in the market, particularly with regard to the regulations governing the use of electron-ic data for navigation. The company believes that there is a bet-ter way to organise the distribution of nav-igational charts in the modern era, though conveniently this new method would involve a decrease in the number of com-resitions lenges in would have to deal with.

protors a decrease in the number of com-petitors leppesen would have to deal with. "Things were much simpler in days gone by," said Mr Sukle. "If it was cloudy the sextant didn't work that well, as long as your lead line was long enough to reach the bottom the depth worked pretty well. People tended to stay within a local area more often than not, and you ended up with masters who were focused on the operation of the vessel.\*

ercial aviation. What this said was that if the maritime incident rate was applied to commercial aviation, we would experience 1.5 incidents every business day. What can we do about this?" Jeppesen's publication of its 'corporate

opinions' reflects its suggestions of how improvements could be made. The first of these, in particular, may be unpalatable to HOs that run commercial operations, such as the UKHO's Admirally brand and the Primar company operated by the

Norwegian Hydrographic Service.

\*Opinion number one is that we believe that governments must focus their energies, all of it, on the creation of new navigation content, and let commercial indus

try compete to create products that drive customer value," said Mr Sukle. "We find that in the collection of sover-eign sources we still have areas where charts were created in the 1700s with charts were created in the 1700s with soundings, and we just don't think this's reasonably okay in this day and age. The amount of content created has to go up greatly from the governments, this's where their energies should be focused." "On the product side, a free market economy is a better environment for creat-ing products. If our products and services

## 'The turnover (the HOs) have by selling the data has nothing to do with the cost of surveying'

- Tor Syanes, Jeppesen Norway,

"If we look at what we face today, as industry, we have many things now that become challenges that need a few more brain cells to be applied to come up with solutions. We have the highest oil prices in the history of the world, the information age is flooding everyone with information through Blackberrys, e-mail, and so on. Worldwide trade is a given, no longer can you survive in a local regional area."

He continued: "Our cross-industry view allows us to make comparisons,

draw conclusions, and deploy capabilities and ideas that make sense from one indus-

to another."
A study that was done by the state of Alaska almost 10 years after the Exxon Valdez incident in 1989 looked at incident ne and compared this with

don't directly add value to our custom we don't have a business. We have to com-pete with other people with investment, innovation and ideas, and that results in, overall, better products and services being

Mr Svanes continued: \*About 20 years ago, we got money from the Norwegian ago, we got money from the Norwegian research council to develop ECDIS, on the basis of promises from the Norwegian Hydrographic Office that they would cre-ate data for the ECDIS."

ale data for the ECDIS."

"That was 20 years ago. Now the
Hydrographic community is saying the
same things, 'if you implement mandatory
ECDIS by 2012, we will make sure you
have enough data'. Still there is no coverage. The issue here is, should industry be wed to make the product?"

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in the first place.

If that were the case these
HOs would have to find some
way to replace that money and the two most likely options would be an unpopular addi-tional burden on the taxpayer, or a possibly more unpopular extra charge for ENCs. inmarsat

Mr Svanes argues that a

Funding
Of course, were the HOs to cease commercial operations it would eliminate a revenue stream that is presumably used to partly fund the creation of the hydrographic data in the first place.

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## Digital Ship

behalf of the HOs would not necessarily have to result in extra costs being passed or

to other parties.

"The turnover they have by selling the data has nothing to do with the cost of surveying," he said.

"It's only really one main Hydrographic Office in the world that actually makes some sort of business out of this that is



The obligation of the Hydrographic Offices is to provide safe information, and that's it - Tor Svanes, Jeppesen Norway

worldwide. The other ones are domestic. and do it as a service. If they should base the charge for a paper chart on the cost of survey, each chart might cost \$1 million."

"The obligation of the Hydrographic Offices is to provide safe information, and that's it. That's the obligation they have from IMO and the UN. There's nothing said that the Hydrographic Office should rate a business out of their products.

Anyway, they are funded by the government. The money they make on whatever business they do, all others, except one, is close to zero.\*

Mr Syanes also contends that Jeppeser could increase the total volume of charts being sold in the market if it were given this opportunity, resulting in an increas-ing income for the HOs through royalty

ing income for the FK's through royalty payments.

"They are still the owners of the data, they will still have royalties on the data," he said. "If the usage goes up, if the volume goes up, they will make more money."

"We started with a worldwide database."

in 1993, and the price was \$5,000. The price is still \$5,000, though the database is probably ten times bigger. This is economies of scale. We have the volume to keep that going, and with that we can pay for the infrastructure."

It would seem that, regardless of these

nding issues, Jeppesen believes that th HOs have no business operating in the percial arena and should leave that

"All of the countries have signed a paper with IMO and the UN that they have to provide this information," said Mr Svanes. "Why shouldn't this happen, when we have been waiting 20 years for the ENCs?\*

When asked if this move was a direct

challenge to UKHO in particular, Mr

Svanes replied: "We haven't mentioned the name, but I see they do look at us as a competitor. I find that very odd, that an author

ity is looking at private industry like that.\*

\*Thave never defined UKHO as a competitor, as long as we don't have the (official government) stamp we cannot com-pete on equal terms. If we had the stamp we could compete on equal terms." "We have offered to the HOs to do data

for them, the way we do it. We sell our services, our products, to the HOs. We have produced the whole portfolio of South Africa, the whole portfolio of Greece, of Columbia, of Iceland."

"I think the industry is better served by

private companies doing products and services than the authorities. It's not going to happen tomorrow, but we have to start somewhere."

Mr Svanes also suggested that the influence of government authorities in the influence of government authorities in the commercial sector can be detrimental when they are also involved in setting the regulations for the market. "You can see what happens when the authorities are in control," he said. "In 1997

all of the HOs, and they have been the driver behind this all the time, forced, and I would say forced, IMO to implement raster charts in ECDIS.\*

"What happened with raster charts? Now they're going away again. For 10 years the industry has spent millions and millions of dollars to develop and implement raster technology, and it's never been accepted in the marketplace. That's not the way it should work."

## Standards

The second 'opinion' in the Jeppesen man-ifesto relates to the use of standards in the maritime industry. Again, this is another area where the company feels HOs should stay out, and allow private companies to take control.

"Opinion number two is that, in the technology age, precise harmonisation of standards is essential," said Mr Sukle. "We have learned from our aviation business that systems run very well on very precise standards."

\*An onboard system that has to render and display a navigation chart requires that data to be in a very precise standard. And it takes work to be able to do that, as you might guess. The slightest deviation in interpretation of these standards from source can often cause the wrong information to be displayed.\*

We believe that for all 70 Hydrographic Offices of the world to understand the standard, to interpret the standard correctly, and produce data with the right precision levels against that standard such that a system can display it consistently, is not going to happen. There's too much varia-tion in that."

Mr Sukle says that the global overview

Arr States says that the global overruew necessary for the development of overarch-ing standards cannot be achieved by HOs, given the localised mandate they are set by their own go vernments in most cases. "Unless it can be done in conjunction with the technologies that are onboard,

and can be done on a global scale, (it won't work)," he said.

"Just to do it for their own country, it

doesn't work. It's like the experience of the SENC format we talked about, and the

hours compiling that onboard - that's the procedure that needs to be harmonised."

procedure that needs to be harmonised.\*

"If we're providing a technology that
works in these 90 per cent of different
ECDIS systems, we have to be sure that we
have harmonised that data so that if plays
directly in the display environment."

Further to this, Jeppseen has also called
for an opening-up of the regulations
describing what types of electronic data
can be classed as 'official' (and therefore
legal for use for navigation). This is anotheer arsument sure to cause major disserceargument sure to cause major disagree

ments with the HOs.

"We see our role as also being the provider of a database that would be allowed to meet full ECDIS carriage requirements, and adhere to the standards that are set for SOLAS,\* said Mr Sukle.

"Right now regulations say that that digital data must come individually from the Hydrographic Offices. The industry

has to step it up a little bit here."

Mr Svanes added: "We get the data and we make products out of it. An ENC is a product, it's a subset of what is called 5-57."

"HOs should make S-57 data, which is a transfer standard so that the data can be transferred. We would get all of the S-57 data available - if it's not available we'd have to create the data from paper charts or other sources."

"(We want that data to be allowed to) we want that data to be allowed to)
meet the carriage requirements. If that happened I'm not sure you would need mandatory carriage requirements for ECDIS,
because the cost / benefit of using electronic charts is so high anyhow that all ships would install it. For now that is prevented because the price of ENCs is so high."

### Better tools

The third and fourth of Jeppeser's 'opin-ions' are somewhat less controversial than the first couple, stating that: "We must look to the master and help them lighter (not increase) their workload. They need better situational awareness and decision making tools"; and "Everything we do must earn its way onboard.

The key to these approaches, said Mr Sukle, is to deliver products and services that create value for vessel operators. "In the interests of safety, people need

better situational awareness and decision

making tools," he said.
"We're looking at a concept that collapses a bunch of different types of things onto a chart or a digital image, that brings in sovereign data, local regulations, the shipping company's own policies and pro-cedures, tailored information about the particular vessel, and volatile information about tides, weather, and so on.\*

"This would all be condensed into a diagram or picture that's procedural based, not cartography based - the idea is we want to get this asset to this area, how do we make that work'. You'll see some

do we make that work. You'll see some new things coming out."

"We need to look way beyond today, at what we need to do to develop the kind of situational awareness tools that are need-ed to process this increasingly complex amount of information in a way that the person can make a safe decision."



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